JAMES L. MULLINS, PhD

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Prior Art Documentation Librarian Services, LLC. (PADLS). Founded January 2018. As of August, 2022, 107 declarations have been completed for 36 law firms; four depositions were scheduled, three cancelled a few days prior, and only one was held in February, 2019.

Library Experience:

2018-present Dean Emeritus, Libraries & Norton Professor Emeritus, Purdue University

2011 - 2017 Dean of Libraries & Esther Ellis Norton Professor, Purdue University

2004 - 2011 Dean of Libraries & Professor, Purdue University, West Lafayette, IN

2000-2004 Assistant/Associate Director for Administration, MIT Libraries, Massachusetts Institute of Technology, Cambridge, MA.

1996-2000 University Librarian & Director, Falvey Memorial Library. Villanova University, Villanova, PA.

1978-1996 Director of Library Services, Indiana University South Bend.

1974-1978 Associate Librarian, Indiana University Bloomington, School of Law. 1973-1974 Instructor/Catalog Librarian. Georgia Southern College (now University).

Teaching Experience:

1977-1996 Associate Professor (part-time), School of Library and Information Science, Indiana University. Subjects taught: Cataloging, Management, and Academic Librarianship.

Education:

1972 - University of Iowa. Honors Bachelor of Arts, History, Religion & Political Science.

1973 - University of Iowa. Master of Arts in Library Science.

1984 - Indiana University. Doctor of Philosophy. Concentration: Academic Library Administration. Emphasis: Law Librarianship.

Awards and Recognition:

2017 Wilmeth Active Learning Center/Library of Engineering and Science, Grand Reading Room, was announced by President Mitch Daniels, Purdue University, that it would be re-named the James L. Mullins Reading Room to honor his leadership and reputation in the academic library profession. September 2017. Portrait unveiled December 2017.

2017 Distinguished Alumnus Award by the School of Informatics and Computing, Indiana University, Bloomington. Given June 25, 2017.

2016 Hugh C. Atkinson Memorial Award, jointly sponsored by the four divisions of the American Library Association (ALA), June 27, 2016.

2015 ACRL Excellence in University Libraries Award, April 23, 2015.

Named Esther Ellis Norton Professor of Library Science by Purdue Trustees, December 11, 2011.

International Review Panel to evaluate the University of Pretoria Library, February 20 – 24, 2011. Pretoria, South Africa.

Publications: (selected)

Designing the Academic Library, Chapter Contributor. Association of College and Research Libraries, American Library Association, 2022.

A Purdue Icon: Creation, Life, and Legacy, edited by James L. Mullins, Founder's Series, Purdue University Press, 138pp., August 2017.

"The policy and institutional framework." In *Research Data Management, Practical Strategies for Information Professionals,* edited by Ray, J M. Purdue University Press, pp.25-44, 2014.

"DataCite: linking research to data sets and content." In Benson, P and Silver, S. *What Editors Want: An Author's Guide to Scientific Journal Publishing*. University of Chicago Press, pp. 21-23, December 2012.

"Library Publishing Services: Strategies for Success," with R. Crow, O. Ivins, A. Mower, C. Murray-Rust, J. Ogburn, D Nesdill, M. Newton, J. Speer, C. Watkinson. *Scholarly Publishing and Academic Resources Coalition (SPARC),* version 2.0, March 2012.

"The Changing Definition and Role of Collections and Services in the University Research Library." *Indiana Libraries,* Vol 31, Number 1 (2012), pp.18-24.

"Are MLS Graduates Being Prepared for the Changing and Emerging Roles that Librarians must now assume within Research Libraries?" *Journal of Library Administration.* Volume 52, Issue 1, 2012, p. 124-132

Baykoucheva, Svetla. What Do Libraries Have to Do with e-Science?: An Interview with James L. Mullins, Dean of Purdue University Libraries. Chem. Inf. Bull. [Online] 2011, 63 (1), 45-49. http://www.acscinf.org/publications/bulletin/63-1/mullins.php (accessed Mar 16, 2011).

"The Challenges of e-Science Data-set Management and Scholarly Communication for Domain Sciences and Technology: a Role for Academic Libraries and Librarians," chapter in, *The Digital Deluge: Can Libraries Cope with e-Science?"* Deanna B. Marcum and Gerald George, editors, Libraries Unlimited/Teacher Ideas Press, 2009. (a monograph publication of the combined proceedings of the KIT/CLIR proceedings).

"Bringing Librarianship to e-Science," *College and Research Libraries.* vol. 70, no. 3, May 2009, editorial.

"The Librarian's Role in e-Science" *Joho Kanri (Journal on Information Processing and Management),* Japan Science and Technology Agency (formerly Japan Information Center of Science and Technology), Tokyo, Japan. Translated into Japanese by Taeko Kato. March 2008.

The Challenge of e-Science Data-set Management to Domain Sciences and Engineering: a Role for Academic Libraries and Librarians," KIT (Kanazawa Institute of Technology)/CLIR (Council of Library and Information Resources) International Roundtable for Library and Information Science, July 5-6, 2007. Developments in e-science status quo and the challenge, The Japan Foundation, 2007.

"An Administrative Perspective," Chapter 14, *Proven Strategies for Building an Information Literacy Program,* Susan Curzon and Lynn Lampert, editors, Neal-Schuman Publishers, Inc., New York, 2007. pp. 229-237.

Library Management and Marketing in a Multicultural World, proceedings of the IFLA Management and Marketing (M&M) Section, Shanghai, China, August 16-17, 2006, edited. K.G. Saur, Munchen, Germany, June 2007. 390 pp.

Top Ten Assumptions for the Future of Academic Libraries and Librarians: a report from the ACRL Research Committee, with Frank R. Allen and Jon R. Hufford. *College & Research Libraries,* April 2007, vol.68, no.4. pp.240-241, 246.

To Stand the Test of Time: Long-term Stewardship of Digital Data Sets in Science and Engineering. A report to the National Science Foundation from the ARL Workshop on New Collaborative Relationships: the Role of Academic Libraries in the Digital Data Universe. September 26-27, 2006, Arlington, VA. p.141. http://www.arl.org/bm~doc/digdatarpt.pdf

"Enabling Interaction and Quality in a Distributed Data DRIS," *Enabling Interaction and Quality: Beyond the Hanseatic League*. 8th International Conference on Current Research Information Systems, with D. Scott Brandt and Michael Witt. Promoted by euro CRIS. Leuven University Press, 2006. pp.55-62. Editors: Anne Garns Steine Asserson and Eduard J. Simons.

"Standards for College Libraries, the final version approved January 2000," prepared by the ACRL College Libraries Standards Committee (member), *C&RL News*, March 2000, p.175-182.

"Standards for College Libraries: a draft," prepared by the ACRL College Libraries Section, Standards Committee (member), *C&RL News*, May 1999, p. 375-381.

"Statistical Measures of Usage of Web-based Resources," *The Serials Librarian,* vol. 36, no. 1-2 (1999) p. 207-10.

"An Opportunity: Cooperation between the Library and Computer Services," in *Building Partnerships: Computing and Library Professionals.* Edited by Anne G. Lipow and Sheila D. Creth. Berkeley and San Carlos, CA, Library Solutions Press, 1995. p. 69-70.

"Faculty Status of Librarians: A Comparative Study of Two Universities in the United Kingdom and How They Compare to the Association of College and Research Libraries Standards, " in *Academic Librarianship, Past, Present, and Future: a Festschrift in Honor of David Kaser.* Englewood, Colorado; Libraries Unlimited, 1989. p. 67-78. Review in: *College & Research Libraries,* vol. 51, no. 6. November 1990, p. 573-574.

Presentations: (Representative)

"How Long the Odyssey? Transitioning the Library and Librarians to Meet the Needs and Expectations of the 21st Century University," David Kaser Lecture, School of Informatics & Computing, Indiana University, Bloomington, IN, November 16, 2015.

Presentation at University of Cape Town, Cape Town, South Africa, August 20, 2015.

"The Challenge of Discovering Science and Technology Information," Moderator, International Federation of Library Associations (IFLA) Science and Technological Libraries Section Program, Cape Town, South Africa, August 18, 2015.

"An Odyssey in Data Management: Purdue University," International Federation of Library Associations (IFLA) Research Data Management: Finding Our Role – A program of the Research Data Alliance, Cape Town, South Africa, August 17, 2015.

Presentation at University of Pretoria, Pretoria, South Africa, August 11, 2015.

Co-Convener with Sarah Thomas, Harvard University, at the Harvard Purdue Symposium on Data Management, Harvard University, Cambridge, MA, June 15-18, 2015.

"Strategic Communication," panel discussion on the Director's role and perspective on library communications at Committee on Institutional Cooperation (CIC) Center for Library Initiatives (CLI) Annual Conference, University of Illinois Urbana-Champaign, May 20, 2015.

"Issues in Data Management," panel discussion moderated by Catherine Woteki, United States Undersecretary for Research, Education & Economics at 20th Agriculture Network Information Collaborative (AgNIC) Annual Meeting in the National Agricultural Library, Beltsville, MD, May 6, 2015.

"Active learning/IMPACT & the Active Learning Center at Purdue University," Florida Institute of Technology, Melbourne, FL, February 11, 2015.

"Science+art=creativity: libraries and the new collaborative thinking," panel moderator, International Federation of Library Associations (IFLA) 80th General Conference and Assembly, Lyon, France, August 19, 2014.

"Purdue University The Active Learning Center—A new concept for a library," Association of University Architects 59th Annual National Conference, University of Notre Dame, South Bend, IN, June 23, 2014.

"Big Data & Implications for Academic Libraries," keynote speaker, Greater Western Library Alliance (GWLA) Cyber-infrastructure Conference, Kansas City, MO, May 28, 2014.

"Research Infrastructure," panel moderator, Association of Research Libraries (ARL) 164th Membership Meeting, Ohio State University, Columbus, OH, May 7, 2014.

"An Eight Year Odyssey in Data Management: Purdue University," International Association of Scientific and Technological University Libraries (IATUL) 2013 Workshop Research Data Management: Finding Our Role, University of Oxford, UK, December 2013.

"Purdue University Libraries & Press: from collaboration to integration," Ithaka Sustainable Scholarship, The Evolving Digital Landscape: New Roles and Responsibilities in Higher Education, libraries as publishers, New York, New York, October 2013.

"Tsinghua and Purdue: Research Libraries for the 21st Century," Tsinghua University, Tsinghua, China, August 2013.

"Purdue Publishing Experience in the Libraries Publishing Coalition," Association of American University Presses Annual Meeting, Press-Library Coalition Panel, Boston, Massachusetts, June 21, 2013.

"Indiana University Librarians Day: Purdue University Libraries Ready for the 21st Century," Indiana University Purdue University Indianapolis (IUPUI), June 7, 2013.

"Purdue University Libraries and Open Access; CNI Project Update," Coalition for Networked Information, San Antonio, TX, April 5, 2013.

Memorial Resolution, honoring Joseph Brannon, to the Board of the Association of College & Research Libraries, Seattle, WA, January 2013.

"An overview of sustaining e-Science collaboration in an Academic Research Library—the Purdue experience," Duraspace e-Science Institute webcast, October 17, 2012.

"The Role of Libraries in Data Curation, Access, and Preservation: an International Perspective, " Panel Moderator, 78th General Conference and Assembly, International Federation of Library Associations, Helsinki, Finland, August 15, 2012.

"21st Century Libraries," moderator of First Plenary Session, International Association of Technological University Libraries 33rd Annual Conference, Singapore, June 4, 2012.

"Planning for New Buildings on Campus," panel presenter, University of Calgary Building Symposium on Designing Libraries for the 21st Century, Calgary, Alberta, Canada, May 17, 2012.

"Data Management and e-Science, the Purdue Response." Wiley-Blackwell Executive Seminar-2012, Washington, DC, March 23, 2012.

"An overview of Sustaining e-Science Collaboration in Academic Research Libraries and the Purdue Experience." Leadership & Career Development Program Institute, Association of Research Libraries (ARL). Houston, TX, March 21, 2012.

"An overview of Data Activities at Purdue University in response to Data Management Requirements." Coalition for Academic Scientific Computation (CASC). Arlington, VA, September 8, 2011.

"Getting on Track with Tenure," Association of College and Research Libraries (ACRL) Research Program Committee. Washington, DC, June 26, 2011.

"Integration of the Press and Libraries Collaboration to Promote Scholarly Communication," Association of Library Collections & Technical Services (ALCTS) Scholarly Communication Interest Group – American Library Association, New Orleans, Louisiana, June 25, 2011.

"Cooperation for improving access to scholarly communication," with N. Lossau (Germany), C. Mazurek (Poland), J. Stokker (Australia), panel moderator and presenter, Second Plenary Session, International Association of Scientific and Technological University Libraries (IATUL) 32nd Conference 2011, Warsaw, Poland. May 29-June 2, 2011.

"Riding the Wave of Data," STM Annual Spring Conference 2011. Trailblazing & transforming scholarly publishing **2011**. Washington, D.C., April 28, 2011.

"Confronting old assumptions to assume new roles: physical and operational integration of the Press and Libraries at Purdue University," keynote speaker, 2011 BioOne Publishers & Partners Meeting. Washington, D. C., April 22, 2011.

"Are MLS Graduates Being Prepared for the Changing and Emerging Roles that Librarians must now assume within Research Libraries?" University of Oklahoma Libraries Seminar, March 4, 2011, Oklahoma City, Oklahoma.

"The Future Role of University Librarians," the University of Cape Town, South Africa, February 25, 2011.

"New Roles for Librarians: the Application of Library Science to Scientific/Technical Research – Purdue University – a case study. International Council for Science and Technology (ICSTI); Ottawa, Canada. June 9, 2009.

"Reinventing Science Librarianship: Models for the Future," Association of Research Libraries / Coalition for Networked Information. October 16-17th, 2008, Arlington, VA. Moderator and convener of Data Curation: Issues and Challenges.

"Practical Implementation and Opportunities Created at Purdue University," African Digital Curation Conference, Pretoria, South Africa, (live video transmission), February 12, 2008.

Keynote speaker. "*Scholarly Communication & Academe: The Winter of Our Discontent,"* XXVII Charleston Conference on Issues in Book and Serial Acquisition, Charleston, South Carolina. November 8, 2007.

Keynote speaker. "*Enabling Access to Scientific & Technical Data-sets in e-Science: a role for Library and Archival Sciences,"* Greater Western Library Alliance (GWLA), Tucson, Arizona. September 17, 2007. A meeting of library directors and vice presidents for research of member institutions.

"*The Challenge of e-Science Data-set Management to Domain Sciences and Engineering: a Role for Academic Libraries and Librarians,"* KIT (Kanazawa Institute of Technology)/CLIR (Council of

Library and Information Resources) International Roundtable for Library and Information Science, July 5-6, 2007. Invited to participate by the Deputy Librarian of Congress.

International Association of Technological University Libraries (IATUL), Stockholm, Sweden. June 8, 2007**.** Invited paper**,** *Enabling International Access to Scientific Data-sets: creation of the Distributed Data Curation Center (D2C2).*

"A New Collaboration for Librarians: The Principles of Library and Archival Sciences Applied to the Curation of Datasets," Symposium of the Libraries and the College of Engineering, University of Louisville, April 6, 2007.

"Purdue University Libraries: Through Pre-eminent Innovation and Creativity, Meeting the Challenges of the Information Age," Board of Trustees, Purdue University, February 15, 2007.

ARL Workshop on New Collaborative Relationships: The Role of Academic Libraries in the Digital Data Universe, September 26-27, 2006, Arlington, VA. Invited participant.

NARA and SDSC: A partnership. A panel before the National Science Foundation, June 27, 2006. Arlington, VA. Invited participant.

"Kaleidoscope of Scientific Literacy: fusing new connections," with Diane Rein, American Library Association, Association of College and Research Libraries, Science & Technology Section, Annual Conference, New Orleans, June 26th, 2006.

"Leadership for Learning: Building a Culture of Teaching in Academic Libraries – an administrative perspective," American Library Association, Association of College and Research Libraries, Instruction Section, Annual Conference, New Orleans, June 25th, 2006.

"Building an interdisciplinary research program in an academic library:
how the Libraries'associate dean for research makes a difference at Purdue University," International Association of Technological University Libraries (IATUL), Porto, Portugal, May 23rd, 2006.

"Enabling Interaction and Quality in a Distributed Data DRIS," *Enabling Interaction and Quality: Beyond the Hanseatic League*. 8th International Conference on Current Research Information Systems, with D. Scott Brandt and Michael Witt. Promoted by euro CRIS, Bergen, Norway, May 12th, 2006, Brandt, and Witt presented in person

"Interdisciplinary Research," with D. Scott Brandt, Coalition for Networked Information (CNI) Spring Meeting: Project Briefing, Washington, D.C., April 3rd, 2006.

"An Interview with Purdue's James Mullins," a podcast submitted by Matt Pasiewicz, on *Educause Connect*, http://connect.educause.edu/James_L_Mullins_Interview_CNI_2005

"Managing Long-Lived Digital Data-sets and their Curation: Interdisciplinary Policy Issues," Managing Digital Assets Forum, Association of Research Libraries (ARL), Washington, D.C., October 28th, 2005.

"The Odyssey of a Librarian." Indiana Library Federation (ILF), District 2 Meeting, South Bend, Indiana. October 4th, 2005.

"New College Library Standards," Standards Committee Presentation, ALA, Chicago, July 7, 2000.

SUNY Library Directors, Lake George, New York. "*The College Library Standards: a Tool for Assessment.*" April 5, 2000.

Tri-State College Library Association, *Finding You Have Talents You Never Knew You Had,* Penn State Great Valley, March 25, 2000.

Using Web Statistics, American Library Association, New Orleans, June 24, 1999.

Keynote speaker at the JSTOR Workshop, January 29, 30, 1999. University of Pennsylvania, Philadelphia, PA.

"The New Standards for Electronic Resources Statistics," Society of Scholarly Publishers, Washington, D.C., September 17, 1998.

"Evaluating Online Resources: Now that you've got them what do you do?," joint presenter with Chuck Hamaker, LSU, at the NASIG Conference, Boulder, Colorado. June 1998.

"What Employers Are Looking for in New Librarians?" Pennsylvania Library Association, Philadelphia. September 26, 1997.

"The Theory of Matrix Management" panel presentation of the Comparative Library Organization Committee of the Library Organization and Management Section of the Library Administration and Management Association, a division of the American Library Association, Annual Meeting, Chicago, June 24, 1990.

Professional Involvement: (summary of recent emphasis)

The focus for my professional involvement and research has moved recently toward managing massive data-sets. This has resulted in working with faculty in the sciences and technology to determine how librarians can collaborate in managing, curating, and preserving data-sets for future access and documentation. This has included various speaking opportunities as well as participation in planning with the National Science Foundation (NSF) on ways in which librarians can be integrated more completely into the funded research process. Participation in the Kanazawa Institute of Technology/Council of Library Resources Roundtable was particularly rewarding and provided new opportunities to share with international colleagues the issues surrounding data-set management. I was

the champion for the creation of the Distributed Data Curation Center (D2C2) at Purdue University (http://d2c2.lib.purdue.edu/)

Throughout my career, beginning with my dissertation, I have been actively involved with assessing and evaluating libraries. In the fall of 1999, I contacted twenty-two academic library directors to determine whether the need was also felt by others. The response was overwhelmingly affirmative. This resulted in a meeting at ALA Midwinter, January 2000. A formal meeting followed at Villanova University in April 2000. As convener, I helped to form the University Libraries Group (ULG), modeled after the Oberlin Group for college libraries. The ULG is made up of university libraries that support diverse wide-ranging programs through doctoral level and have a level of support that places them in the top tier of academic institutions. A few of the member libraries, along with Villanova, are William and Mary, Wake Forest, Lehigh, Carnegie-Mellon, Tufts, Marquette, Miami of Ohio, and Southern Methodist.

In 1994 appointed to the Standards Committee, College Section, Association of College and Research Libraries. During the next six years, the Committee concentrated on changing the focus of the standards from quantitative analysis of input and output factors to emphasis on assessment of the outcome. Culmination of the work was a re-issue of the *Standards for College Libraries* in 2000. The knowledge gained through my work experience enabled me to formulate the changes needed in the standards. This work allowed for close collaboration with accrediting agencies, both professional and regional.

During this same time another focus emerged, the impact of digital resources. Through my work on the JSTOR Statistics Task Force, standards were developed on the collection of use of electronic databases. This Standard was later adopted in 1998 by the International Consortium of Library Consortia (ICOLC).

In 2002, the American Library Association appointed me to serve as the liaison to the Marketing and Management Section of the International Federation of Library Associations (IFLA).

Professional Service: (representative list)

Nominations Committee, Association of Research Libraries (ARL), 2016.

Steering Committee, Scholarly Publishing and Academic Resources Coalition (SPARC), 2016 – 2017.

"Excellence in Library Services," Chair, Review Team, University of Hong Kong, Hong Kong, August 24-27, 2015.

Chair, Management Advisory Board, 2015-2017; Member, Scientific Advisory Board, arXiv, Cornell University, 1/1/2013 – present.

Advisory Board for the Wayne State University School of Library and Information Science, July 2012 – present.

Advisory Board for Microsoft Academic Search, 2012 – 2015. Redmond, WA.

Transforming Research Libraries, a Strategic Direction Steering Committee of the Association of Research Libraries (ARL), 2012-2015.

Science and Technology section, representing ARL, International Federation of Library Associations (IFLA), Chair, 2013 – 2017; Member, 2011 to present.

Member of University of Pretoria, South Africa, Library Review Committee. August 2013.

Co-chair, Local Arrangements Planning Committee for 2013 Conference, Association of College and Research Libraries (ACRL), a division of the American Library Association (ALA).

Association of Research Libraries Leadership & Career Development Program Mentor, 2011-2017.

e-Science Task Force, Association of Research Libraries. July 2006 – present. Chair, October 2011 – October 2012.

Board of Directors, International Association of Technological University Libraries (IATUL). January 2008 – December 2014.

Midwest Collaborative for Library Services (MCLS); Board Member, October 2010 – December 2012.

Chair, Library Directors, Committee on Institutional Cooperation (CIC), July 2010 – June 2012.

Board of Directors, Association of Research Libraries (ARL); October 2008 – October 2011.

Scholarly Communication Steering Committee, Association of Research Libraries (ARL) 2008-2011.

Editorial Board, *College and Research Libraries*, Association of College and Research Libraries, American Library Association. January 2008 – December 2014.

Chair, Organizing Committee for IATUL Conference 2010, June 21-24, 2010, Purdue University, West Lafayette, Indiana/Chicago, Illinois.

Conference Planning Committee for National Conference of the Association of College and Research Libraries, 2009, Seattle, Washington.

Research Committee, Association of College and Research Libraries, ACRL, division of ALA. 2002-2007, chair, 2005-2007.

Association of Research Libraries, Search and Screen Committee, Executive Director. March – January 2008.

Center for Research Libraries, Board of Directors. April 2006 – April 2012.

Academic Libraries of Indiana, Board of Directors, 2004 – present. Vice-president, 2005-2007. President, 2007- 2009.

ALA Representative to the International Federation of Library Associations (IFLA), Marketing and Management (M&M) Section, initial term 2003-2007, re-appointed for second term, 2007-2011.
Invited to represent Research Libraries at the ACRL/3M Wonewok Retreat to assess Marketing of Academic Libraries, October 2002.
Hugh A. Atkinson Award Committee, LAMA Representative, ALA, 2001-2005.
Program Committee, Library Administrators and Management Association (LAMA), a division of ALA. 1996-2001.
ACRL, Standards and Accreditation Committee, a division of ALA. Liaison to RBMS Section of ACRL. 1997-2002.
Elected to the Executive Committee of LAMA, LOMS, a division of the American Library Association, 1998-2000. Nominated as Chair/Elect for 2003 – 2005.
Columbia University Press Advisory Committee. 1996 - 2000.
LITA/LAMA Conference Evaluation Committee, Pittsburgh, Pennsylvania, October 1996.
"New Learning Communities," Coalition for Networked Information, Indianapolis. November 19-21, 1995. Facilitator for invitational, national conference committed to developing collaborative learning and teaching techniques, involving librarians.
Planning Committee-Evaluation. LITA/LAMA 1996 Conference, Pittsburgh. This first conference, to be held jointly between two divisions of ALA, will focus on new technologies within libraries.
Indiana Cooperative Library Services Authority (InCoLSA), elected to Executive Committee, April 1991, served as President in 1993-94. InCoLSA is a statewide network of academic, public, school, and special libraries that supports library cooperation for cataloging, interlibrary loan, collection development and application of new technologies.
Governor's Conference on Libraries and Information Services. Served on Planning Committee, Academic Libraries Representative, appointed by the Governor to represent academic libraries in Indiana, Chair, Finance Committee, April 1989-July 1991.
Indiana Library Endowment Foundation Board, 1984-92. Charter Member, 1984, President, 1988-1992. 2004-2005.

University Service: (Summary)

Served on search and screen committees for senior positions including chancellor, dean, and directors; most recently I have been asked to serve on the search committee for the provost of Purdue University. At MIT service included the Library Council & appointment to the Administrative Council by President

Vest, 2001-2003 & Member of the Faculty Committee on the Library System. At Purdue appointed by the President to the Search Committee for the Provost, October 2007 to May 2008; member of the Capital Projects Committee, and IT Operational Oversight Committee as senior academic dean, 2008-2014.

Global Council, Global Policy Institute, 2012 – 2016.

Academic Program Excellence and Rankings (APER) project team, 2014.

Representative of the Academic Deans on the Re-engineering Business Operations, Purdue University, 2016 –

Academic Deans Council chaired by Provost – 2004 – 2017.

University Promotion and Tenure Committee – 2006 – 2017.

"Outstanding Team Award, Electronic Reserve Project," served as Chair, recognition awarded by the President of Villanova University to one team who made an outstanding contribution to the operations of the University, selected by a committee of administrators, faculty, and staff. Awarded September 9, 1999.

Nominated for the IUSB Lundquist Award, 1995 & 1996. The Lundquist award is given to faculty who have "exhibited excellence in teaching, scholarly or artistic achievement, and diversified relevant service..."