

From: Phil Baran <pbaran@scripps.edu>
Sent: Friday, February 2, 2024 10:56 AM
To: Edwards, Jeremy
Subject: Fwd: New product development

*** EXTERNAL EMAIL - Please use Caution. ***

Exhibit #

2038

02/20/24 JD

Begin forwarded message:

From: <david.butler@hongene.com>
Subject: New product development
Date: November 27, 2023 at 10:48:28 AM GMT-3
To: "Masad J. Damha, Dr." <masad.damha@mcgill.ca>, "Phil Baran" <pbaran@scripps.edu>
Cc: <mgassert@scripps.edu>

Hi Phil and Masad,

I am hoping we can find some time over the next couple of weeks to meet to discuss ideas for new product development at Hongene. I think it would be best for the three of us meet for 90 minutes initially to figure out the strategic elements then we can bring in other team members afterwards. How do the following times work for you both? Shelly, please chime in for Phil. All times are EST. I'll send out an agenda when we agree on time.

Friday Dec 1st 10 – 1 pm

Tuesday Dec 5th 10 – 11:30 am

Wednesday Dec 6th 10 – 1 pm

Thursday Dec 7th 10 – 1 pm.

On a related topic, I met with [REDACTED] recently. To update you both on that, below are the notes and action items for Hongene arising from the meeting.

1. [REDACTED] expects to have a fully executed agreement with [REDACTED] by EOY that will provide full access to [REDACTED].
2. [REDACTED] – This could happen as soon as Q2 2024. We'll need to work now to develop a plan for launch including the following action items:
 - **Selection of a portfolio of products to market – will set up an internal technical meeting including Phil Baran.** Also gather [REDACTED].
 - Process development plan – develop a strategy for [REDACTED] (including improved [REDACTED] for the [REDACTED] business.
 - Draft a [REDACTED] – will get this process rolling
 - Sales and marketing – consult with the marketing team and [REDACTED]
 - Follow up with [REDACTED] towards the end of December to update on [REDACTED] and next steps

Thanks,
Best regards,
Dave

David Butler, Ph.D.
Chief Technology Officer
(617)-981-2796