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June 30, 2015

Via Federal Express

Mr. Brad Lerman
Senior Vice President, General Counsel, Corporate Secretary
Medtronic, Inc.
710 Medtronic Parkway
Minneapolis, Minnesota 55432-5604

Re: Potential Sale or Licensing of Patent Portfolio; Our Ref.: J441006

Dear Mr. Lerman:

We represent Nathan Moskowitz, the owner of a patent portfolio relating to various spinal products and related instrumentation. We believe that this portfolio may be of interest to Medtronic as well as the other medical device companies involved in this field. The portfolio consists of several issued U.S. Patents and pending patent applications, an example of which is U.S. Patent No. 9,005,293 B2 (copy attached).

Please let me know if we should direct our letter and associated information to you, or if there is another contact person at Medtronic who would be more appropriate for this type of correspondence.

Thank you for your assistance. We look forward to your response.

Very truly yours,
GREENBLUM & BERNSTEIN, P.L.C.

Michael J. Fink
MFink@GBPatent.com

Enclosures: List of U.S. patents and pending patent applications;
U.S. Patent No. 9,005,293 B2

cc: Newton H. Metcalf, Jr. (Medtronic, Inc.)
Nathan Moskowitz

{J441006 02446840.DOC}

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Moskowitz Exhibit 2021,
Medtronic v. Moskowitz IPR2026-00124 p. 2