LAW OFFICES
GREENBLUM & BERNSTEIN, P.L.C.
PATENT, COPYRIGHT AND TRADEMARK MATTERS
1950 ROLAND CLARKE PLACE
RESTON, VA 20191-1411
TEL: (703) 716-1191
FAX: (703) 716-1180
EMAIL: gbpatent@gbpatent.com
www.gbpatent.com

NEIL F. GREENBLUM
BRUCE H. BERNSTEIN
JAMES L. ROWLAND
ARNOLD TURK
MICHAEL J. FINK
LESLIE J. PAPERNER *◊
WILLIAM PIEPRZ *
STEPHEN M. ROYLANCE
ROBERT W. MUELLER
WILLIAM E. LYDDANE
WILLIAM S. BOSHNICK *
PAUL A. BRAIER, Ph.D.
P. BRANKO PEJIC *
JOHN PRETA *
LINDA J. HODGE
JOSHUA M. POVSNER *
DANIEL B. MOON
JOHN V. MAZZOLA □
BRUCE H. STONER, JR. ◊
ENOCH PEAVEY
SEAN C. MYERS-PAYNE, Ph.D.
JONATHAN MILLER *

STEVEN B. POLLICOFF *
BARRY I. HOLLANDER ◊
GARY V. HARKCOM*◊
JAMES P. BONNAMY
JILL M. BROWNING
WALTER SCHLAPKOHL, Ph.D.
NAOKO OHASHI*
HARRY J. GWINNELL◊
JEFFREY H. HANDELSMAN*
ANNA L. VERDERAME
KENNETH H. SALEN ◊
SOK K. HONG ◊
TIMOTHY S. SCHWARZ □

* ADMITTED TO A BAR OTHER THAN VA
° EUROPEAN PATENT ATTORNEY
□ REGISTERED PATENT AGENT
◊ OF COUNSEL

June 30, 2015

Via Federal Express

Mr. Brad Lerman
Senior Vice President, General Counsel, Corporate Secretary
Medtronic, Inc.
710 Medtronic Parkway
Minneapolis, Minnesota 55432-5604

Re: Potential Sale or Licensing of Patent Portfolio; Our Ref.: J441006

Dear Mr. Lerman:

We represent Nathan Moskowitz, the owner of a patent portfolio relating to various spinal products and related instrumentation. We believe that this portfolio may be of interest to Medtronic as well as the other medical device companies involved in this field. The portfolio consists of several issued U.S. Patents and pending patent applications, an example of which is U.S. Patent No. 9,005,293 B2 (copy attached).

Please let me know if we should direct our letter and associated information to you, or if there is another contact person at Medtronic who would be more appropriate for this type of correspondence.

Thank you for your assistance. We look forward to your response.

Very truly yours,
GREENBLUM & BERNSTEIN, P.L.C.

Michael J. Fink
MFink@GBPatent.com

Enclosures: List of U.S. patents and pending patent applications;
U.S. Patent No. 9,005,293 B2

cc: Newton H. Metcalf, Jr. (Medtronic, Inc.)
Nathan Moskowitz

{J441006 02446840.DOC}

From: (703) 716-1191 Origin ID: BCBA
Orchid Rushenas
GREENBLUM & BERNSTEIN PLC
1950 ROLAND CLARKE PLACE

RESTON, VA 20191

FedEx Express

J151215022303uv

Ship Date: 30JUN15
ActWgt: 0.3 LB
CAD: 4027754/INET3610

Delivery Address Bar Code

SHIP TO: (800) 633-8766 BILL SENDER
Mr. Brad Lerman
Medtronic, Inc.
710 Medtronic Parkway

MINNEAPOLIS, MN 55432

Ref # J441006
Invoice #
PO #
Dept #

WED - 01 JUL 10:30A
PRIORITY OVERNIGHT

TRK# 0201 7739 5123 7080

XH GPZA

55432
MN-US
MSP

537J3/1A15/EE4B

After printing this label:
1. Use the 'Print' button on this page to print your label to your laser or inkjet printer.
2. Fold the printed page along the horizontal line.
3. Place label in shipping pouch and affix it to your shipment so that the barcode portion of the label can be read and scanned.

Warning: Use only the printed original label for shipping. Using a photocopy of this label for shipping purposes is fraudulent and could result in additional billing charges, along with the cancellation of your FedEx account number.
Use of this system constitutes your agreement to the service conditions in the current FedEx Service Guide, available on fedex.com.FedEx will not be responsible for any claim in excess of $100 per package, whether the result of loss, damage, delay, non-delivery,misdelivery,or misinformation, unless you declare a higher value, pay an additional charge, document your actual loss and file a timely claim.Limitations found in the current FedEx Service Guide apply. Your right to recover from FedEx for any loss, including intrinsic value of the package, loss of sales, income interest, profit, attorney's fees, costs, and other forms of damage whether direct, incidental,consequential, or special is limited to the greater of $100 or the authorized declared value. Recovery cannot exceed actual documented loss.Maximum for items of extraordinary value is $1,000, e.g. jewelry, precious metals, negotiable instruments and other items listed in our ServiceGuide. Written claims must be filed within strict time limits, see current FedEx Service Guide.

Moskowitz Exhibit 2021,
Medtronic v. Moskowitz IPR2026-00163 p. 2