

Amazon invests record \$340 billion in U.S. infrastructure, jobs, and communities in 2025

Amazon's 2025 investments support millions of jobs, advance innovation, and strengthen communities from small towns to major cities across America.

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Key takeaways

- Amazon invested more than \$340 billion in the U.S. in 2025, supporting infrastructure and compensation to employees and contributing over \$1.8 trillion to the economy since 2010.
- A recent study shows that five years after Amazon opens a large fulfillment center, on average 6,000 more small businesses emerge and 10,000 workers join the local workforce.
- Amazon's investments span all 50 states, reflecting a nationwide commitment across communities of all sizes.
- Amazon uses its scale to make a positive impact through logistics, technology, and local partnerships.

In 2025, Amazon invested more than \$340 billion in the U.S., including infrastructure and compensation to employees, a record level of investment that reflects our ongoing commitment to [innovation](#), [job creation](#), and [community](#) development in major metropolitan areas, small towns, and rural communities. From satellite manufacturing in Washington and film production in New Jersey and Pennsylvania, to drone delivery in Arizona and Florida, and Amazon Pharmacy locations in California and North Carolina, our investments support economic growth across all 50 states.



How Amazon fulfillment centers transform local economies

New Oxford Economics research reveals communities with Amazon facilities experience more business growth, higher wages, and reduced need for public assistance.

"Amazon's \$340 billion investment reflects our strong commitment to America's future," said [David Zapolsky](#), Amazon chief global affairs & legal officer. "We're building AI and operations infrastructure to keep the U.S. at the forefront of innovation and global competitiveness, creating jobs in communities of all sizes, and supporting our workforce with industry-leading pay and benefits. Our investments benefit everyone: the customers we serve, our 1 million American employees, small businesses selling in our stores, the places where we operate, and the U.S. economy as a whole. Amazon is proud to be part of America's growth, and we're excited to continue innovating and strengthening communities nationwide."

Since early 2025, Amazon has announced more than 50 new projects across 30 states, as part of its investments in our customer fulfillment and AI and cloud infrastructure network, in states like [Ohio](#), [Texas](#), [Pennsylvania](#), [North Carolina](#), [New York](#), Nevada, California, and more.

From major cities to small towns and rural communities, Amazon's investments are reaching every corner of America. Since 2010, Amazon has invested more than \$450 billion in over 1,000 small towns and rural areas across the U.S.—a reflection of our long-standing commitment to spreading economic opportunity to communities of all sizes.

Here's how Amazon's investments are making an impact:

1. We've contributed over \$1.8 trillion to the U.S. economy since 2010

Amazon has invested more than \$1.8 trillion in the U.S. economy since 2010, helping to fuel economic growth across the country. We have a dedicated satellite processing facility at Space Florida's Launch and Landing Facility in Cape Canaveral, while Kentucky is home to our flagship Amazon Air Hub that connects us to customers across the country. Our investments look different in every state, but they share a common thread: creating jobs, supporting local economies, and building infrastructure that benefits communities for years to come.

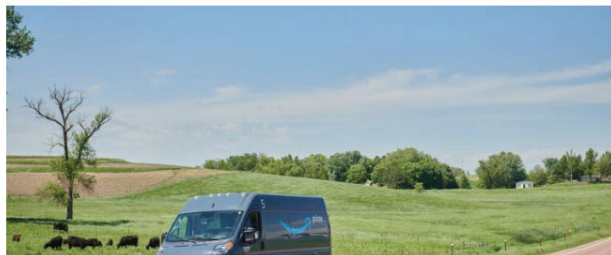
We support 2 million American jobs in the form of 1 million direct jobs—our full- and part-time employees—and an additional 1 million indirect jobs in industries such as construction, logistics, and suppliers whom we rely on every day. [Independent sellers](#), who now account for more than 60% of all items sold in Amazon's store, provide more than \$100 billion in wages to U.S. employees in 2024. These thriving businesses are creating meaningful employment opportunities, with independent sellers now employing over 2 million people across the U.S. to support their Amazon-related operations—an 11% year-over-year increase.



Independent sellers move 5 billion products annually through Amazon's network of global logistics, domestic freight, and bulk warehousing

Amazon launches new AI customs tools and expands its fulfillment offerings, helping sellers simplify their supply chain and better serve customers across their channels

2. Our investments are spreading opportunity to communities of all sizes





Amazon remains a leading job creator in the U.S., adding more than 800,000 jobs over the last decade, with two out of five operations jobs created in towns with populations less than 50,000. Since 2010, Amazon has invested more than \$450 billion in over 1,000 small towns and rural communities across the U.S.

To ensure our customers can benefit from Prime's unlimited fast and free delivery services, regardless of their location, we've invested [\\$4 billion in rural America](#) to grow our rural delivery network. By the end of 2026, we'll grow our footprint to over 200 delivery stations. This expansion has already doubled the average monthly customers in rural areas receiving same-day delivery year-over-year. We estimate this effort will create over 100,000 new jobs and driver opportunities, through a wide range of full-time, part-time, and flexible positions in our buildings and on the roads.

Texas has 13 delivery stations in communities like Abilene, Lubbock, Tyler, and Wichita Falls, while states like Delaware, Maine, Nebraska, Nevada, and Tennessee each have a station reaching communities that might otherwise face long waits for deliveries.

3. We've become a go-to grocer for 150 million Americans



More than 150 million Americans now rely on Amazon for [fresh food and everyday necessities](#) through online shopping and [Whole Foods](#). Everyday Essentials—including groceries and household staples—grew nearly twice as fast as all other categories in 2025, now representing one out of every three units sold in our store. This dramatic growth reflects changing consumer needs and demonstrates how our grocery expansion is creating economic opportunity across the entire supply chain, from food suppliers and local producers to delivery drivers who serve American families every day.

4. We're generating measurable economic benefits that multiply locally

Our infrastructure investments create far-reaching impact in local communities. A [recent study](#) from Oxford Economics shows that within five years of Amazon opening a large fulfillment center in a county, on average, 6,000 more small businesses emerge, 12,000 fewer people are unemployed, and 10,000 new workers join the workforce. Local paychecks grow, and about 6,000 fewer people rely on Medicaid. These improvements increase economic vitality and affordability for working families while strengthening economic resilience in communities across America.

Georgia and California offer concrete examples of these benefits. Oxford Economics found that, following Amazon's investments, unemployment in Fulton County, Georgia dropped by 1.3 percentage points, while the proportion of the population in San Bernardino County, California in the bottom 5% income bracket decreased by 0.5%.

5. We're leading American innovation in AI and cloud computing



The Progressive Policy Institute [ranked Amazon](#) its No. 1 Investment Hero for the sixth straight year in 2025, noting how our investments are helping drive an AI-enabled economy. From 2011 to 2024, Amazon invested more than \$184 billion in cloud computing infrastructure, contributing \$65 billion to the U.S. GDP and supporting an annual average of 45,800 full-time equivalent jobs. We've had long-standing data center infrastructure investments in California, Ohio, Oregon, and Virginia. In 2025, we announced new investments in data center campuses in Georgia (\$11 billion), North Carolina (\$10 billion), and [Pennsylvania](#) (\$20 billion), and announced additional investments in Ohio (\$1 billion), [Mississippi](#) (\$3 billion), and [Indiana](#) (\$15 billion).

These investments help businesses of all sizes—from startups to major enterprises—access cutting-edge AI tools and cloud capabilities that were once available only to the largest technology companies. We're seeing rapid advancement in AI innovation, and we have invested heavily in building custom chips that deliver performance and cost efficiency. Our [purpose-built Trainium chips](#) cut training and inference costs by up to 50% while delivering industry-leading performance.



AWS commits \$100 million to expand education access with cloud and AI technology

From digital libraries in Pakistan to exam prep in Brazil, the AWS Education Equity Initiative is helping organizations scale innovative solutions that make learning more accessible.

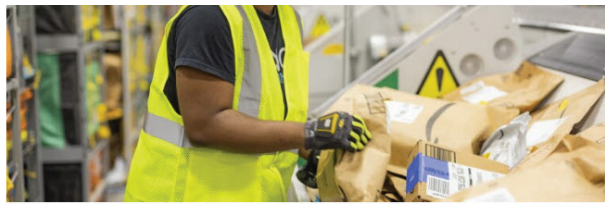
6. We're raising pay, lowering health-care costs, and creating upskilling opportunities for front-line employees

With more than 1 million employees across the country, Amazon is a leading job creator in the U.S. In 2025, we [invested over \\$1 billion](#) to raise pay and lower the cost of healthcare for our front-line employees. Our average pay has increased to more than \$23 per hour—more than 3 times the federal minimum wage—with average total compensation now at more than \$30+ an hour when you include the value of our industry-leading benefits package. Beginning this year, employees using the basic plan only pay \$5 per week in premiums and \$5 for copays, a reduction of 34% in weekly contributions and 87% in copays for primary care, mental health, and most non-specialist visits.

We also want to make it easy for employees to develop their skills to grow their careers. Amazon's flagship education program, [Career Choice](#), helps hourly employees develop new skills for in-demand fields. The program prepays tuition at over 500 U.S. education partners across the country, ranging from community colleges to universities. To date, it has helped more than 300,000 employees worldwide pursue new career paths and has expanded to all salaried U.S. employees.

7. We're making workplaces safer with technology and innovation





We continue to improve Amazon's worker safety performance, with the ambitious goal of becoming the benchmark of safety excellence across all industries in which we operate. Since 2019, we've [invested more than \\$2.5 billion](#) in our safety efforts, including including innovations, ergonomic improvements, and training programs. Across our operations network, we are retrofitting our sites with adjustable-height workstations and carts, increasing the use of robotics to handle repetitive tasks and heavy lifting, and implementing assistive systems such as Robin and Cardinal to help sort, lift, and place packages.

One of the keys to continuously improving safety year after year is our Prevention through Design approach, which applies engineering controls to reduce or eliminate potential risks before they enter the workplace. An anchor of our safety culture is our Safe to Go philosophy, which guides how our employees operate each day. Safe to Go encourages everyone across our operations to be proactive, and it empowers employees and leaders alike to speak up, slow down, or stop work if something doesn't feel right.

8. We're strengthening the communities we call home

Amazon is proud to invest in the [communities we call home](#). Through [Amazon's housing fund](#), we've provided more than \$3.6 billion in below-market loans and grants to preserve and create more than 35,000 affordable homes for individuals and families earning moderate to low incomes. Since 2020, we've delivered more than [60 million meals](#) directly to more than 200,000 U.S. households for free. We've also helped more than 1.1 million students receive more than 17 million hours of [STEM education](#) and computer science through programs like [Amazon Future Engineer](#), which has provided \$60 million in scholarships to more than 1,550 students across the U.S.

Last year in Illinois we donated over \$700,000 to more than 15 local community organizations, while over 3,000 employees in [New York](#) engaged in volunteering. In North Carolina we supported over 600,000 computer science learning hours, and in Ohio we reached over 30,000 students and over 1,000 teachers through education programs.

9. We're applying our scale and strengths to support communities impacted by major disasters

When disasters strike, we apply the same strengths in technology and logistics that get packages to doorsteps every day providing critical aid where it's needed, fast—including following [floods in Washington](#) and [Texas wildfires in California](#), and a [typhoon in Alaska](#). Since 2017, we've donated and delivered more than 26 million relief supplies to communities impacted by more than 200 hurricanes, wildfires, floods, and other disasters.

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We're proud to invest in American communities. We remain committed to [creating opportunities](#) and [strengthening communities nationwide](#).

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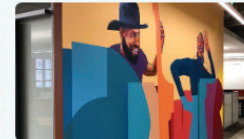
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