

**IN THE UNITED STATES PATENT AND TRADEMARK OFFICE
BEFORE THE PATENT TRIAL AND APPEAL BOARD**

Inter Partes Review of

IPR2026-00435

U.S. Patent No. 11,546,548

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Inventor: Yoshinaga KATO, Taro OKUYAMA

Title: TRANSMISSION MANAGEMENT APPARATUS

POWER OF ATTORNEY PURSUANT TO 37 C.F.R. § 42.10(b)

Patent Owner Ricoh Company, Ltd. hereby appoints the attorneys associated with Customer Number 32425 to represent the undersigned and transact all business in the United States Patent and Trademark Office in connection with the above-referenced proceeding involving U.S. Patent No. 11,546,548.

Date: August 7, 2026

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