

**IN THE UNITED STATES PATENT AND TRADEMARK OFFICE
BEFORE THE PATENT TRIAL AND APPEAL BOARD**

Inter Partes Review of

IPR2026-00470

U.S. Patent No. 11,516,278

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Inventor: Kaoru MAEDA, Takahiro ASAI

Title: TRANSMISSION MANAGEMENT SYSTEM, TRANSMISSION
SYSTEM, AND RECORDING MEDIUM

POWER OF ATTORNEY PURSUANT TO 37 C.F.R. § 42.10(b)

Patent Owner Ricoh Company, Ltd. hereby appoints the attorneys associated with Customer Number 32425 to represent the undersigned and transact all business in the United States Patent and Trademark Office in connection with the above-referenced proceeding involving U.S. Patent No. 11,516,278.

Date: September 10, 2026 Takeo Suda

Name: Takeo Suda

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